

UNITED STATES DISTRICT COURT  
SOUTHERN DISTRICT OF NEW YORK

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GREAT AMERICAN INSURANCE COMPANY,

CASE NO.

07 CIV. 6498 (RMB)

Plaintiff,

-against-

MARTIN L. SOLOMON, EDWIN W. ELDER,  
WILLIAM J. BARRETT, WILMER J. THOMAS,  
JR., JOHN A. DORE, KARLA VIOLETTA,  
KINGSWAY FINANCIAL SERVICES, INC.  
and AMERICAN COUNTRY HOLDINGS INC.,

Defendants.

-----X

DEFENDANTS KINGSWAY FINANCIAL SERVICES, INC. AND  
AMERICAN COUNTRY HOLDINGS INC.'S MEMORANDUM OF LAW IN  
OPPOSITION TO PLAINTIFF'S MOTION TO DISMISS THEIR COUNTERCLAIM

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**DEFENDANTS KINGSWAY FINANCIAL SERVICES, INC. AND  
AMERICAN COUNTRY HOLDINGS INC.'S MEMORANDUM OF LAW IN  
OPPOSITION TO PLAINTIFF'S MOTION TO DISMISS THEIR COUNTERCLAIM**

Defendants Kingsway Financial Services, Inc. ("Kingsway")  
and American Country Holdings Inc. ("American Country")  
(collectively the "American Country Defendants") submit this  
Memorandum of Law in opposition to plaintiff Great American  
Insurance Company's ("Great American") Motion to Dismiss the  
American Country Defendants' bad faith Counterclaim (the  
"Counterclaim"), pursuant to Rule 12(b) (6) of the Federal Rules  
of Civil Procedure.

**PRELIMINARY STATEMENT**

In this Interpleader action, Great American disingenuously  
claims the mantle of a "mere disinterested stakeholder," seeking  
the court's guidance as to how to distribute the remaining Limit  
of Liability of its seriously eroded \$10,000,000 directors and

officers policy (the "Great American policy") with respect to the underlying \$300,000,000 litigation (the "Related Action").

Despite the American Country Defendants' reasonable demand several years ago to settle the action, within the policy limit, Great American has refused to increase its unsubstantial offer; but rather chose to fund the defense and erode the policy limit over several years. The American Country Defendants are the parties that suffer the consequences of Great American's self-serving, egregious refusal to negotiate in good faith.

In moving to dismiss the Counterclaim, Great American attempts to walk away from the consequences of its conduct in the handling of the Related Action. Contrary to Great American's assertions, the factual allegations in the Counterclaim more than sufficiently plead a claim for bad faith refusal to settle against Great American.

Although Great American was presented with multiple settlement demands well within its policy limit, Great American recklessly refused to settle over a period of nearly five years, even though its \$10,000,000 policy limit was a tiny fraction of the \$300,000,000 alleged damages and the more than \$100,000,000 itemized assessment of damages that the American Country Defendants provided to Great American early in the case. Rather than making a realistic settlement offer, Great American has been content to allow its policy limit to be steadily and dramatically

eroded by defense costs, leaving an ever dwindling corpus of funds available for settlement.

Despite requests for reimbursement for John Dore's defense costs, Great American has not reimbursed Kingsway since July 2007, the same month Great American commenced this action.

Great American's actions have had a devastating impact on its insureds, the director and officer defendants in the Related Action, as well as American Country, which is the "Insured Entity" under the policy. As a direct consequence of Great American's extraordinary indifference to the interests of its insureds, the directors and officers face potentially enormous liability, while American Country and its parent Kingsway face enormous defense costs going forward of paying five prestigious law firms in the Related Action, pursuant to American Country's indemnification agreement with its former officers and directors, and no real hope of recovery under the Great American policy. Had Great American considered the interests of its insureds as much as its own interests, the related actions would be resolved and this action would be unnecessary.

Great American's argument that the American Country Defendants lack standing to assert a bad faith claim is also unfounded and unsustainable, as is discussed below.

STATEMENT OF FACTS

The allegations of the Counterclaim are addressed in the Argument section. The Counterclaim is appended to the American Country Defendants' Answer, which is attached as Exhibit A to the Declaration of Lester Chanin dated February 15, 2008 ("Chanin Aff."), as are the other documents referenced in the Counterclaim and related exhibits.

ARGUMENTPOINT I

THE MOTION TO DISMISS THE COUNTERCLAIM  
SHOULD BE DENIED, BECAUSE THE COUNTERCLAIM  
SUFFICIENTLY PLEADS THE AMERICAN COUNTRY  
DEFENDANTS HAVE COUNTRYSTANDING TO ASSERT A  
CLAIM FOR BAD FAITH REFUSAL TO SETTLE

A. Motion to Dismiss Standard Under Rule 12(b)(6)

On a motion to dismiss, the court must "accept as true the factual allegations made in the complaint and draw all inferences in favor of the plaintiffs." Grandon v. Merrill Lynch & Co., 147 F.3d 184, 188 (2d Cir. 1998); Gant v. Wallingford Bd. of Educ., 69 F.3d 669, 673 (2d Cir. 1995). "All complaints must be read liberally; dismissal on the pleadings never is warranted unless the plaintiff's allegations are doomed to fail under any available legal theory." Phillips v. Gidrich, 408 F.3d 124, 128 (2d Dep't 2005) (emphasis in original).

The court's function is "'not to weigh the evidence that might be presented at a trial but merely to determine whether the

complaint itself is legally sufficient.'" Chosun Int'l v. Chrisha Creations, Inc., 413 F.3d 324, 327 (2d Cir. 2005), (quoting Goldman v. Belden, 754 F.2d 1059, 1067 (2d Cir. 1985)).

"A complaint may not be dismissed pursuant to Rule 12(b)(6) unless it appears beyond doubt, even when the complaint is liberally construed, that 'the plaintiff can prove no set of facts in support of his claim which would entitle him to relief.'" Global Network Commc'ns, Inc. v. City of N.Y., 458 F.3d 150, 154 (2d Cir. 2006) (quoting Conley v. Gibson, 355 U.S. 41, 45-46 (1957)). "In order to survive a motion to dismiss, a proposed claim need only be 'colorable.'" Henneberry v. Sumitomo Corp. of Am., 415 F. Supp.2d 423, 436 (S.D.N.Y. 2006).

B. New York Courts Have Long Recognized the Claim Of Bad Faith Refusal to Settle By an Insurer

"It is well established that an insurer may be held liable for damages to its insured for the bad faith refusal of a settlement offer." Ansonia Assocs. Ltd. P'ship v. Public Svc. Mut. Ins. Co., 180 Misc.2d 638, 641, 693 N.Y.S.2d 386 (Sup. Ct. N.Y. Cnty. 1998), aff'd, 257 A.D.2d 84, 692 N.Y.S.2d 5 (1st Dep't 1999). See also New England Ins. Co. v. Healthcare Underwriters Mut. Ins. Co., 295 F.3d 232, 240-41 (2d Cir. 2002) (insurers may be held liable for breach of duty to act in good faith when deciding whether to settle).

"Such bad faith stems from the fact that 'When confronted with a settlement offer within the policy limits, an inherent conflict arises between the insurer's desire to settle the claim for as little as possible, and the insured's desire to avoid personal liability in excess of the policy limits.'" Ansonia, 180 Misc.2d at 641 (quoting Smith v. General Accident Ins. Co., 91 N.Y.2d 648, 653, 674 N.Y.S.2d 267 (1998)). The damages recoverable in an action based on an insurer's bad-faith refusal to settle are generally measured by "the amount for which the insured becomes charged in excess of his policy coverage." Id. (quoting Soto v. State Farm Ins. Co., 83 N.Y.2d 718, 723, 613 N.Y.S.2d 352 (1994) (quotations omitted)).

C. The Counterclaim Sufficiently Alleges a Claim for Bad Faith Against Great American

To establish a cause of action for bad faith failure to settle against an insurer "a plaintiff must establish that the insurer's actions demonstrated a gross disregard for its insured's interests and that the insurer's conduct involved a deliberate or reckless failure to place on equal footing the interests of the insured with its own interests when considering a settlement offer." Greenidge v. Allstate Ins. Co., 446 F.3d 356, 362 (2d Cir. 2006) (quotations omitted).

The determination of whether an insurer has acted in bad faith is highly fact specific, and varies from case to case.

There is no simple test for determining whether an insurer has acted in bad faith. [Pinto v. Allstate Ins. Co., 221 F.3d 394, 399 (2d Cir. 2000)] ("No pat formula applies to the wide variety of fact patterns that occur, or readily resolves whether an insurer acted in good faith."). Instead, the New York Court of Appeals has adopted a "multifactor approach to bad faith." New England Ins. Co. v. Healthcare Underwriters Mut. Ins. Co., 295 F.3d 232, 241-42 (2d Cir. 2002). Under this "multifactor approach," courts assess, inter alia, the plaintiff's likelihood of success on the issue of liability, the potential damages award, the financial burden on each party if the insurer refuses to settle, whether the claim was properly investigated, the information available to the insurer when the demand for settlement was made, and any other relevant proof tending to establish or negate the insurer's good faith in refusing to settle. Id. at 241 [citing Pavia v. State Farm Mut. Auto. Ins. Co., 82 N.Y.2d 445, 453, 605 N.Y.S.2d 208 (1993)] [Id.]

New York courts are reluctant to dismiss bad faith failure to settle claims at the pre-answer stage of a litigation where the pleading alleges facts suggesting the essential elements of the claim. For example, in Yonkers Contracting Co., Inc. v. General Star National Insurance Co., 14 F.Supp.2d 365 (S.D.N.Y. 1998), the court denied an insured's (Yonkers) motion to dismiss a bad faith claim against its excess insurer (Gen Star), which allegedly failed to negotiate a settlement or otherwise protect its insured's interests after the primary carrier (Admiral) tendered its policy limits to Gen Star. The court held:

[A] court is required to accept all of plaintiff's allegations as true and indeed draw every inference in plaintiff's favor. While plaintiff's allegations are general, even bordering on conclusory, they are sufficient at this stage to ward off dismissal. Yonkers is entitled to an opportunity to fully develop the record in order to determine what Gen Star was asked to do following Admiral's tender, what opportunities were presented to it and what actions the excess carrier actually took.

\* \* \*

If, after discovery, plaintiff cannot identify Gen Star's breach with sufficient specificity, a motion for summary judgment may be appropriate. At this time, however, dismissal of Yonkers' claims against Gen Star would be premature.

Id. at 374. See also, Ansonia Associates Limited Partnership v. Public Service Mutual Insurance Co., 257 A.D.2d 84, 692 N.Y.S.2d 5 (1st Dep't 1999), (affirming denial of insurer's motion for summary judgment where there were questions of fact as to whether the insurer exercised bad faith).

The factual allegations in the Counterclaim allege an egregious case of bad faith, and are more than sufficient to satisfy the lenient standards on a Rule 12(b)(6) motion. The factual allegations in the Counterclaim and the letters referenced therein demonstrate Great American's persistent preference for its own interests and its extreme indifference to its insureds' interests over a period of years. Great American has stubbornly refused to settle the case, even though it has had multiple opportunities to do so within its policy limit.

Throughout this period, Great American made a decision to have the policy eroded by payment of defense costs. The amount available to settle the case has virtually evaporated as time progressed.

Although Great American now -- almost five years after the inception of the Related Action -- tenders its policy limit to the Court in this Interpleader action, it does so with the obvious hope of avoiding the consequences of its refusal to consider the interests of the insureds. By its own admission, there is little money left with which to settle the case. Moreover, due to Great American's utter disregard of the interests of American Country, the "Insured Entity" under the policy, American Country is now facing a dire situation where the policy limit will soon be fully eroded by defense costs and American Country will be forced to incur enormous defense costs in defending its former directors and officers, pursuant to its contractual indemnification obligations.

The Third Amended Complaint in the Related Action seeks \$300 million in damages for common law fraud, securities fraud and negligence in connection with Kingsway's tender offer for the acquisition of American Country Holdings, Inc., a publicly held company. The allegations against former officers and directors of American Country and other defendants involved in the tender

offer are painstakingly set forth in the 114-page, 392-paragraph Third Amended Complaint. (Chanin Aff. Ex. C).

The Counterclaim in the instant action and the letters referenced in the Counterclaim reflect the history of Great American's protracted refusal over a period of years to settle the Related Action for any reasonable sum, despite the American Country Defendant's repeated demands to settle well within the Great American policy limit for a minute fraction of the claimed damages based on an assessment of damages and deposition testimony in the case. The Counterclaim and letters also show Great American's extraordinary indifference to the interests of its insureds in the face of undeniable proof that its policy limits were being steadily and drastically reduced by ever mounting defense costs in the Related Action.

Beginning in 2004, Great American unreasonably refused to settle or otherwise resolve the claims asserted against the Insured Persons in the Related Action within the limits of the Great American policy, despite the opportunity and demand to do so. (Id. Ex. B ¶ 40).

In a letter dated August 23, 2004 from Kingsway's attorneys to the Insured Persons' attorneys, during the pre-discovery stage in the Related Action, Kingsway offered to settle all its claims against the Insured Persons in the Related Action for \$8,500,000, which was well within the limits of the Great American policy. In the letter, Kingsway provided a detailed breakdown of its initial assessment of damages in the case, which totaled \$106,636,000. (Id. Ex. B ¶ 41; Ex. E).

In the letter (Id. Ex. E) Kingsway itemized its damages from the tender offer (acquisition) of American Country (a/k/a ACIC), for settlement purposes, as follows:

- "Kingsway has determined that ACHI's pre-acquisition unpaid loss reserves and loss adjustment expenses were understated by approximately \$67.3 million."
- "Kingsway also has determined for settlement purposes that ACIC had overstated its April 3, 2002 tax deferred tax assets by approximately \$1.2 million."
- "Kingsway also claims for settlement purposes an asset impairment adjustment for the \$9.2 million of goodwill should also be included in the calculation of economic damages."
- "As of April 3, 2002, Kingsway's operations resulted in an approximate 12% return of stockholders equity. This rate of return should be used to determine the opportunity cost component of economic damages."
- "Subsequent to April 3, 2002, Kingsway has been required to invest approximately \$31.9 million of additional capital in ACHI. As of December 31, 2003, the total amount invested in ACHI was approximately \$57.3 million. Accordingly, the opportunity cost component of economic damages should be based on the weighted average amount of invested capital that ranged from approximately \$25.4 million to approximately \$57.3 million during the period April 3, 2002 to December 31, 2003."
- "Finally, Kingsway claims for settlement approximately \$2.0 million of professional fees related to the losses related to the ACHI acquisition."

Although Kingsway's demand was for less than 10% of its assessed damages, upon information and belief, Great American instructed the Insured Persons to reject the demand and make a counter-offer of \$500,000, an amount that was less than one half of one percent of Kingsway's assessed damages [and 0.2% of the damages alleged in Kingsway's Second Amended Complaint]. (Id. Ex. B ¶ 42)

On September 6, 2005, coverage counsel for Kingsway and American Country wrote to Great American's attorneys, demanding that Great American respond to the \$8.5 million demand, instead of continuing to waste the Great American policy limit through expenditure of mounting Costs of Defense. Kingsway and American Country requested that Great American engage in direct settlement negotiations rather than expending huge additional Costs of Defense in a formal mediation with seven attorneys (the "September 2005 Demand Letter"). In the September 2005 Demand Letter, Kingsway and American Country demanded that Great American negotiate in good faith; and that it cease placing its own interests ahead of those of its insureds. Kingsway and American Country reserved their right to commence a bad faith action against Great American for any damages in excess of the policy limit. (Id. Ex. B ¶ 43; Ex. F).

In the September 2005 Demand Letter, Kingsway's coverage counsel expressed urgent concern about the how the mounting defense costs were seriously eroding the policy limit available for settlement:

The Great American Directors, Officers, Insured Entity Policy provides the "[a]mounts incurred as costs of defense shall reduce the limit of liability available to pay judgments or settlements and shall also be applied against the retention. Every dollar spent on defense reduces the amount available for settlement. Provable damages in the New York action appear to be a multiple of the \$10,000,000 limit. Although American Country is not privy to the amount of legal fees for each of the seven distinct firms, we are aware every firm is addressing every aspect of the litigation. The fees continue to mount and reduce available settlement dollars. [Id. Ex. F, p. 2].

In the letter, Kingsway's coverage counsel also urged Great American to relent on its intransigent refusal to negotiate settlement directly, rather than through extremely costly mediation.

Although you state Great American and its insureds "are willing to engage in settlement